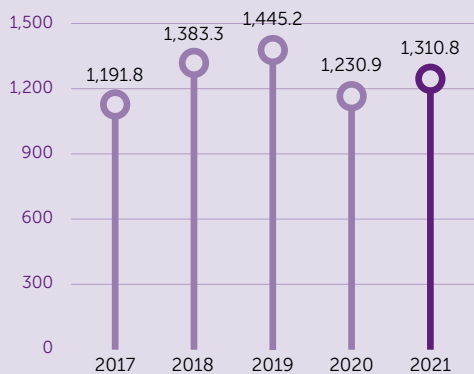


GROUP FINANCIAL HIGHLIGHTS

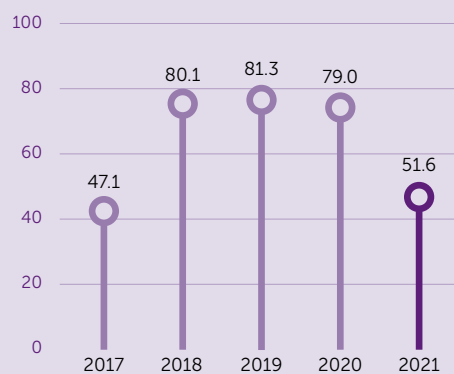
REVENUE

(\$'mil)



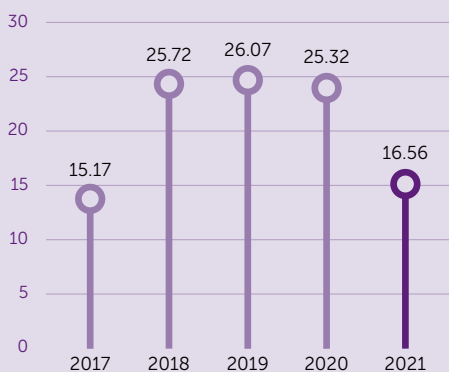
PROFIT ATTRIBUTABLE TO SHAREHOLDERS

(\$'mil)



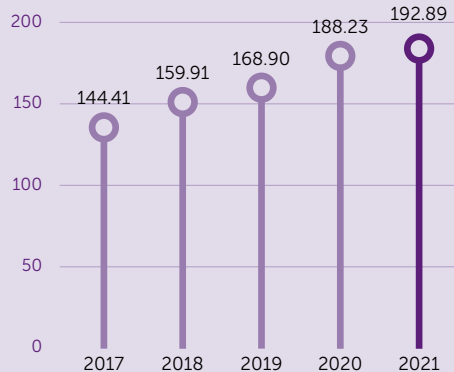
EARNINGS PER ORDINARY SHARE

(cents)



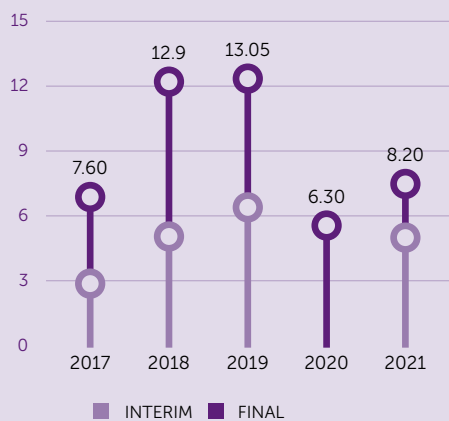
NET ASSET VALUE PER ORDINARY SHARE

(cents)



TOTAL DIVIDEND PER ORDINARY SHARE

(cents)



VALUE-ADDED PER EMPLOYEE

(\$'000)



SBS TRANSIT GROUP FINANCIAL SUMMARY

	2017	2018	2019	2020	2021
Revenue (\$'mil)	1,191.8	1,383.3	1,445.2	1,230.9	1,310.8
Operating costs (\$'mil)	1,132.5	1,286.0	1,341.7	1,151.0	1,257.3
Operating profit (\$'mil)	59.3	97.3	103.5	80.0	53.6
Profit attributable to shareholders (\$'mil)	47.1	80.1	81.3	79.0	51.6
EBITDA (\$'mil)	156.3	190.4	207.6	189.0	158.9
Issued capital (\$'mil)	98.9	100.2	100.5	100.5	100.5
Capital and reserves (\$'mil)	449.2	498.4	526.7	587.0	601.6
Capital disbursement (\$'mil)	35.0	27.8	29.0	18.3	33.1
Return on shareholders' equity (%)	10.9	16.9	15.9	14.2	8.7
Earnings per ordinary share (cents)	15.17	25.72	26.07	25.32	16.56
Net asset value per ordinary share (cents)	144.41	159.91	168.90	188.23	192.89
Interim dividend per ordinary share (cents)	3.65	5.80	7.15	-	5.75
Final dividend per ordinary share (cents)	3.95	7.10	5.90	6.30	2.45
Total dividend per ordinary share (cents)	7.60	12.90	13.05	6.30	8.20
Dividend cover (number of times)	2.0	2.0	2.0	4.0	2.0

VALUE-ADDED FOR THE GROUP

	2017		2018		2019		2020		2021	
	\$'000	%	\$'000	%	\$'000	%	\$'000	%	\$'000	%
Suppliers of capital – dividends and term loan interest	24,224	3.0	33,765	3.7	48,686	5.2	21,647	2.8	38,918	4.9
Taxation to the government	27,205	3.4	32,066	3.5	28,731	3.1	7,488	1.0	10,841	1.4
Retained earnings	124,977	15.5	143,139	15.7	141,266	15.2	171,207	21.8	118,976	15.0
Employees – salaries and other staff costs	628,553	78.1	705,519	77.1	713,354	76.5	583,342	74.4	625,554	78.7
Total value-added	804,959	100.0	914,489	100.0	932,037	100.0	783,684	100.0	794,289	100.0
Number of employees	9,709		10,475		10,657		10,534		9,988	
Value-added per employee (\$'000)	82.9		87.3		87.5		74.4		79.5	